



ADOPTED BUDGET
FISCAL YEAR 2011-2012

ADOPTED BUDGET SUMMARY



THIS PAGE INTENTIONALLY LEFT BLANK

General Fund Historical Revenue and Expenditure Summary

Revenues and Other Sources:	Audited 2009-2010	Adopted 2010-2011	Mid Year Revised 2010-2011	Proposed 2011-2012	% Increase/Decrease from Mid Year Revised 2010- 2011 to Proposed 2011-2012
Taxes	33,602,902	32,992,477	33,305,121	34,936,668	4.90%
Licenses and Permits	756,986	687,425	687,425	687,425	0.00%
Fines and Forfeitures	1,237,656	1,210,000	1,210,000	1,217,150	0.59%
Investment Income	268,457	281,000	281,000	235,000	-16.37%
Intergovernmental	543,752	307,000	307,000	347,000	13.03%
Current Service Charges	1,498,853	1,857,933	1,857,933	2,346,600	26.30%
Other Revenue	1,497,959	1,291,128	1,291,128	1,482,000	14.78%
Charges to Other Funds	1,567,842	1,950,672	1,950,672	1,866,375	-4.32%
Funds Transferred In	931,545	745,536	745,536	692,155	-7.16%
Total Revenues	41,905,951	41,323,171	41,635,815	43,810,373	5.22%
Expenditures:					
Salaries and Benefits *	25,134,796	24,260,559	24,554,701	26,506,527	7.95%
Materials and Operations	14,184,464	14,317,653	14,242,653	14,188,769	-0.38%
Capital Outlay	122,384	0	115,000	62,500	-45.65%
Fund Transfers	2,421,408	2,508,914	2,508,914	2,786,930	11.08%
Total Expenditures	41,863,052	41,087,126	41,421,268	43,544,726	5.13%
Net Change in Fund Balance	42,899	236,045	214,547	265,647	23.82%
Fund Balances - Beginning	7,424,734	7,467,633	7,467,633	7,682,180	2.87%
Fund Balances - Ending	7,467,633	7,703,678	7,682,180	7,947,827	3.46%
Ending Fund Balances					
Fund 014 Computer Replacement	532,953	532,953	532,953	532,953	0.00%
Fund 015 Equipment Revolving	412,412	412,412	412,412	412,412	0.00%
Fund 070 City Treasurer's Trust	236,752	236,752	236,752	236,752	0.00%
Combined General Ending Balance	8,649,750	8,885,795	8,864,297	9,129,944	3.00%

* Adopted 2010-2011 salaries & benefits include \$463,727 in additional reductions not yet specifically identified due to ongoing labor negotiations

GENERAL FUND - FUND BALANCES

Fiscal Year Ending June 30, 2010 (Audited)

Displayed in the GASB 54 format as an example only.

<i>The General Fund Balance is a combined total of four separate Funds: 010, 014, 015, & a portion of 070.</i>	General Fund Operating 010	Computer Replacement 014	Equipment Replacement 015	Trust Accounts 070	Total Combined General Fund
AUDITED - Fiscal Year 2009/2010 GENERAL FUND BUDGET	Audited FY09/10	Audited FY09/10	Audited FY09/10	Audited FY09/10	Audited Combined Balance FY 09/10
Beginning Gen Fund - Audited Reserve Balance June 2009	7,424,734	543,889	372,293	241,146	8,582,062
Revenues - Inclusive of Transfers-in	41,905,951	61,519	246,599	(4,394)	42,209,676
Expenditures - Inclusive of Transfers-OUT	(41,863,052)	(72,455)	(206,481)	0	(42,141,988)
Change to Prior Year "Total" Balance (General Fund Reserve)	42,899	(10,936)	40,119	(4,394)	67,688
Ending General Fund - Audited Reserve Balance June 2010	7,467,633	532,953	412,412	236,752	8,649,750
<p><i>In Compliance with GASB 54, beginning with fiscal year ending June 30, 2011 (FY10/11) the General Fund Balance will be restated in the Comprehensive Annual Financial Report (CAFR) based on the following categories and definitions. The example below reports the audited FY09/10 year end General Fund Balance in the GASB 54 format, as compared to the chart above which is the format that historically has been used to report the General Fund Balance. Note that the total dollar amount reported as the General Fund Balance is the same in both formats.</i></p>					
<i>Nonspendable (Example - Pre GASB 54)</i>	776,838				776,838
<i>Restricted (Example - Pre GASB 54)</i>	2,415,895				2,415,895
<i>Committed (Example - Pre GASB 54)</i>	4,274,900				4,274,900
<i>Assigned (Example - Pre GASB 54)</i>	0	532,953	412,412	236,752	1,182,117
<i>Unassigned (Example - Pre GASB 54)</i>	0	0	0	0	0
Total Gen Fund Balance - GASB 54 Restated June 30, 2010	7,467,633	532,953	412,412	236,752	8,649,750

GENERAL FUND - FUND BALANCES

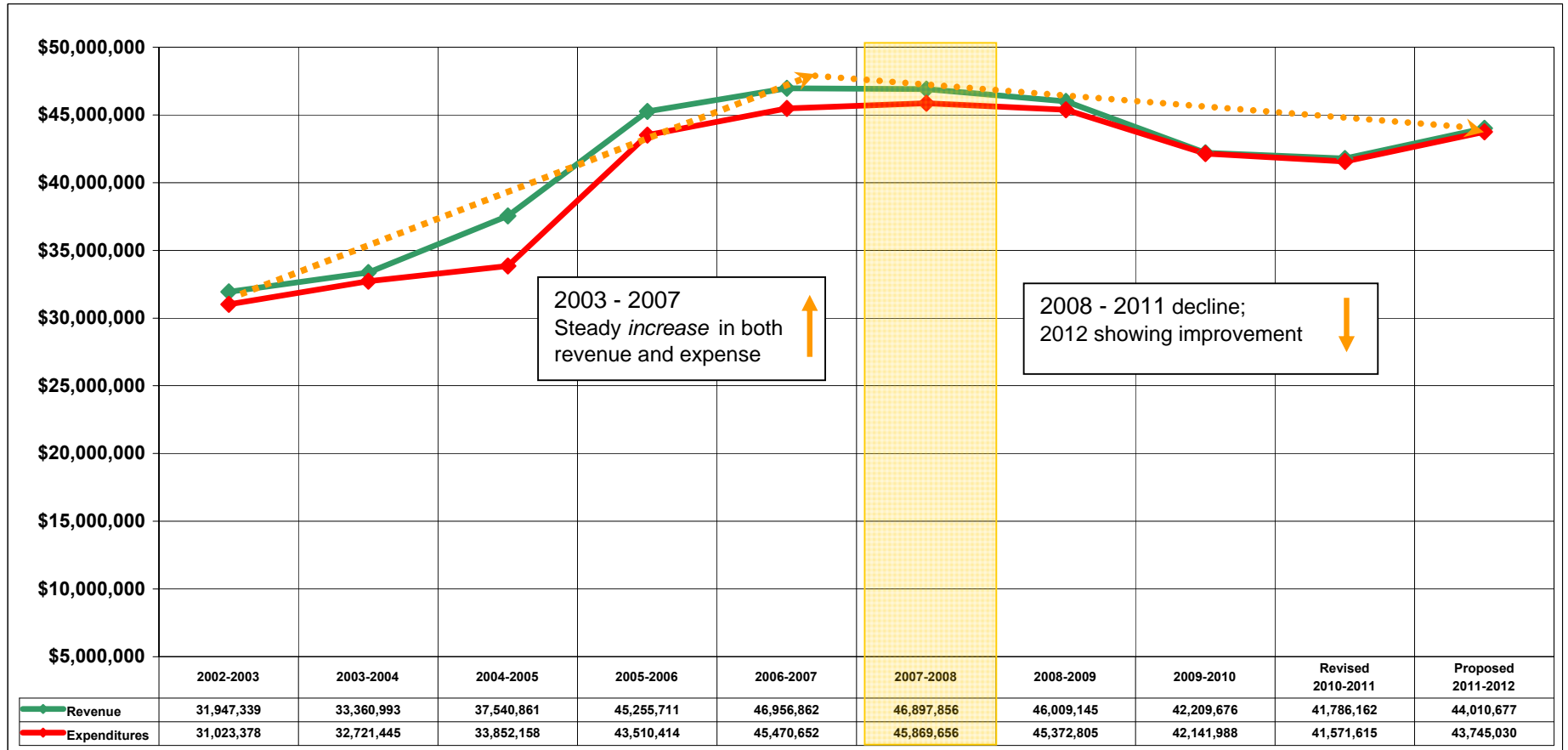
Fiscal Year Ending June 30, 2011 (Projected)

Fiscal Year Ending June 30, 2012 (Proposed)

<i>The General Fund Balance is a combined total of four separate Funds: 010, 014, 015, & a portion of 070.</i>	General Fund Operating 010	Computer Replacement 014	Equipment Replacement 015	Trust Accounts 070	Total Combined General Fund
MID YEAR PROJECTED - Fiscal Year 2010/2011 GENERAL FUND - BUDGET	Mid Year Projections Fund 010 FY10/11 Budget	Assigned Fund 014	Assigned Fund 015	Included in Fund 010	Projected Combined Balance FY 10/11
Beginning Gen Fund - Audited Reserve Balance June 2010	7,704,385	532,953	412,412	0	8,649,750
Revenues - Inclusive of Transfers-in	41,635,815	60,975	89,372	0	41,786,162
Expenditures - Inclusive of Transfers-OUT	(41,421,268)	(60,975)	(89,372)	0	(41,571,615)
<i>Change to Prior Year "Total" Balance (General Fund Reserve)</i>	214,547	0	0	0	214,547
<i>Ending General Fund - Projected Reserve Balance June 2011</i>	7,918,932	532,953	412,412	0	8,864,297
GASB 54 Fund Balance Projected for Fiscal Year Ending June 30, 2011					
<i>Nonspendable (Estimate Only)</i>	776,838				776,838
<i>Restricted (Estimate Only)</i>	2,174,542				2,174,542
<i>Committed (Estimated Only)</i>	4,867,552				4,867,552
<i>Assigned (Estimated Only)</i>	0	532,953	412,412	0	945,365
<i>Unassigned (Estimated Only)</i>	100,000	0	0	0	100,000
Total General Fund Balance - GASB 54 June 30, 2011	7,918,932	532,953	412,412	0	8,864,297
PROPOSED - Fiscal Year 2011/2012 GENERAL FUND - BUDGET					
PROPOSED - Fiscal Year 2011/2012 GENERAL FUND - BUDGET	Proposed Fund 010 FY11/12 Budget	Assigned Fund 014	Assigned Fund 015		Proposed Combined Balance FY 11/12
Beginning Gen Fund - Audited Reserve Balance June 2011	7,918,932	532,953	412,412	0	8,864,297
Revenues - Inclusive of Transfers-in	43,810,373	60,975	139,329	0	44,010,677
Expenditures - Inclusive of Transfers-OUT	(43,544,726)	(60,975)	(139,329)	0	(43,745,030)
<i>Change to Prior Year "Total" Balance (General Fund Reserve)</i>	265,647	0	0	0	265,647
<i>Ending General Fund - Proposed Reserve Balance June 2012</i>	8,184,579	532,953	412,412	0	9,129,944
GASB 54 Fund Balance Proposed for Fiscal Year Ending June 30, 2012					
<i>Nonspendable (Estimate Only)</i>	776,838				776,838
<i>Restricted (Estimate Only)</i>	2,061,357				2,061,357
<i>Committed (Estimated Only)</i>	5,246,384				5,246,384
<i>Assigned (Estimated Only)</i>	0	532,953	412,412	0	945,365
<i>Unassigned (Estimated Only)</i>	100,000	0	0	0	100,000
Total General Fund Balance - GASB 54 June 30, 2012	8,184,579	532,953	412,412	0	9,129,944

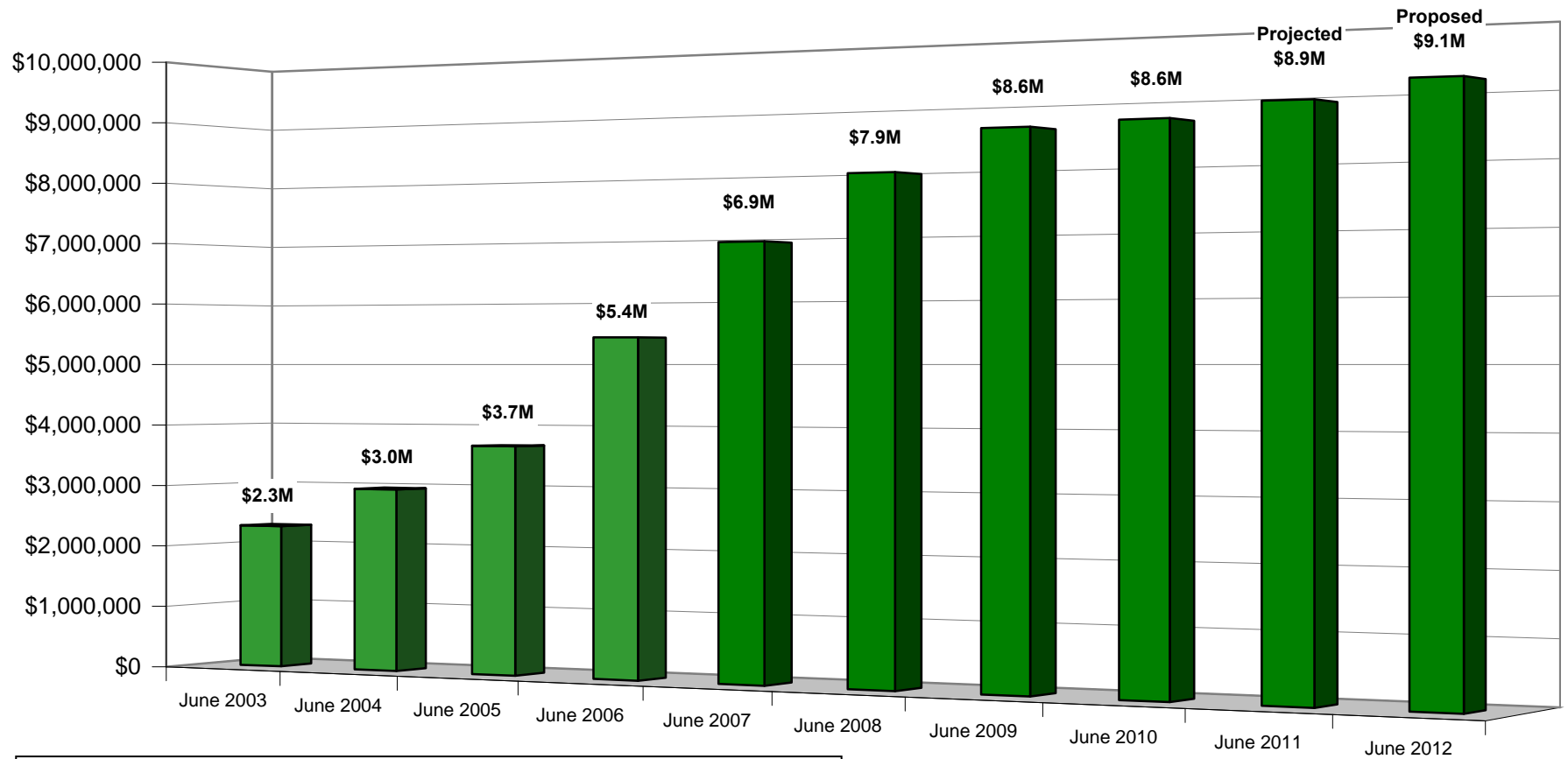
TEN YEAR ANALYSIS COMBINED GENERAL FUND REVENUES AND EXPENDITURES FISCAL YEARS ENDING 2003 - 2012

This chart shows revenue and expenditure trends since Fiscal Year 2002-2003. A ten year period is provided to demonstrate the City's fiscal sustainability (2007) to the impact of the current recession and the start of the recovery. The trend line shows that both revenue and expenditures were on a steady increase until 2007. By contrast, proposed revenues are still down over three million below 2007, forcing the cut-back of expenses to maintain a structurally balanced budget. Also included on the chart is the City's obligated expense for salaries and benefits; for contractual obligations for SBRCC (911), LA County Fire services and debt services; and all remaining materials and operating cost.



Fiscal Year 2011-2012 Budget: includes Proposed General Fund Revenues \$43,810,373; Computer Replacement \$60,975; and Equipment Revolving \$139,329
General Fund Expenditures \$43,544,726; Computer Replacement \$60,975; and Equipment Revolving \$139,329

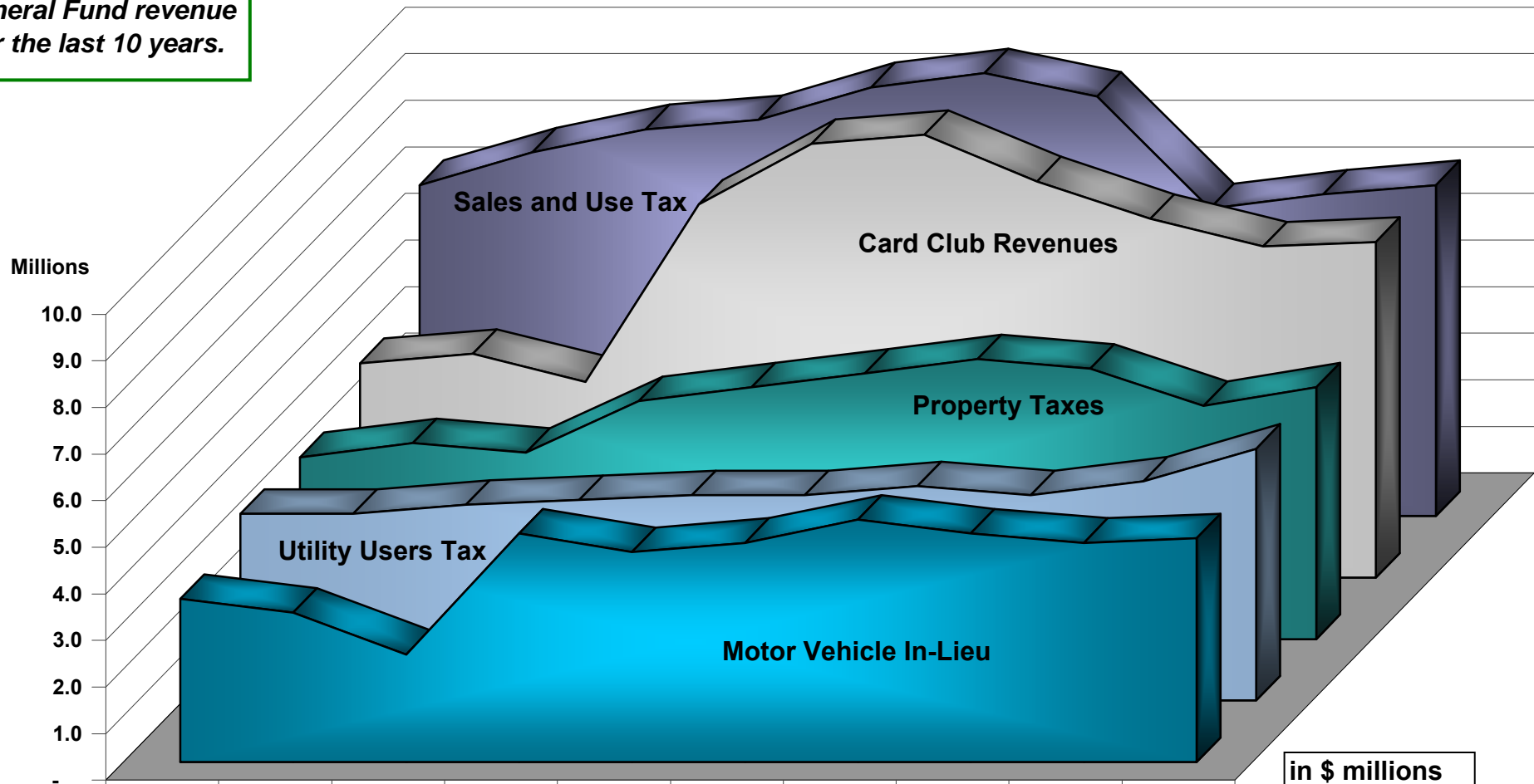
General Fund Balance - Reserve History Continually Improving



In June 1998, the City had a **(\$5.2M)** General Fund deficit and was on the brink of bankruptcy. The City reached a positive \$1.0M General Fund balance in June 2002 with audited balance of \$8.6M as of June 30, 2010.

DID YOU KNOW?
The top five revenue sources have averaged 70% of total General Fund revenue for the last 10 years.

General Fund Top Five Revenue Sources



in \$ millions

	Audited 2002-03	Audited 2003-04	Audited 2004-05	Audited 2005-06	Audited 2006-07	Audited 2007-08	Audited 2008-09	Audited 2009-10	Mid Year 2010-11	Proposed 2011-12
Motor Vehicle In-Lieu	3.5	3.2	2.3	4.9	4.5	4.7	5.2	4.9	4.7	4.8
Utility Users Tax	4.0	4.0	4.2	4.3	4.4	4.4	4.6	4.4	4.7	5.4
Property Taxes	3.9	4.2	4.0	5.1	5.4	5.7	6.0	5.8	5.0	5.4
Card Club Revenues	4.6	4.8	4.2	8.0	9.3	9.5	8.5	7.7	7.1	7.2
Sales and Use Tax	7.1	7.8	8.3	8.5	9.2	9.5	9.0	6.6	6.9	7.1

THIS PAGE INTENTIONALLY LEFT BLANK

**GENERAL FUND REVENUES BY ACCOUNT
THREE-YEAR COMPARISON
FISCAL YEARS ENDING 2010 - 2012**

Revenue Sources	2009-2010 Audited	2010-2011 Adopted	2010-2011 Mid Year Revisions	2011-2012 Proposed
TAXES (001)				
3101-3105 Property Taxes	\$5,809,666	\$4,571,677	\$4,977,431	\$5,358,700
3106 Sales and Use Tax	6,574,657	6,900,000	7,135,055	7,142,268
3107/09-12/13 Franchise Taxes	1,706,257	2,223,800	2,223,800	2,260,700
3110 Documentary Stamp Tax	91,053	57,000	57,000	75,000
3115-3116 Business License Tax	2,065,730	2,020,000	2,020,000	2,220,000
3117 Card Club Gross Revenue Fees	7,660,557	7,700,000	7,121,835	7,230,000
3118 Utility Users Tax	4,382,844	4,400,000	4,650,000	5,400,000
3121 Hotel/Motel Tax	410,324	400,000	400,000	400,000
3122, 3349 Property Tax - Homeowner Tax Relief	49,669	50,000	50,000	50,000
3345 Motor Vehicle License In-Lieu	181,690	170,000	170,000	200,000
3346-3348 Vehicle License/Licenses In-Lieu	4,670,456	4,500,000	4,500,000	4,600,000
TOTAL TAXES	\$33,602,902	\$32,992,477	\$33,305,121	\$34,936,668
LICENSES & PERMITS (002)				
3218-3220 Bingo and Entertainment Permits	133,103	136,000	136,000	136,000
3222-3232 Building and Other Permits	562,563	487,980	487,980	487,980
3234-3235 Appeals and Administration Fees	57,701	51,445	51,445	51,445
3473 Fireworks and Regulatory Fees	3,620	12,000	12,000	12,000
TOTAL LICENSES and PERMITS	\$756,986	\$687,425	\$687,425	\$687,425
FINES & FORFEITURES (003)				
3533-3535 Administrative Citation and Parking Fines	725,816	700,000	700,000	703,150
3536-3538 Court Fines	511,840	510,000	510,000	514,000
TOTAL FINES and FORFEITURES	\$1,237,656	\$1,210,000	\$1,210,000	\$1,217,150
INVESTMENT INCOME (004)				
3640 Interest on Investments	69,514	85,000	85,000	70,000
3641-3644 Rents and Concessions	198,943	196,000	196,000	165,000
TOTAL INVESTMENT INCOME	\$268,457	\$281,000	\$281,000	\$235,000
FROM OTHER AGENCIES (005/006)				
3311 Public Safety Augmentation	256,435	250,000	250,000	230,000
3375-3376 STC Reimbursement/POST Reimbursement	27,870	23,000	23,000	37,700
3378 Mandated Cost Reimbursement	24,275	20,000	20,000	20,000
3383-88,3772,3391 Other Reimbursements	235,172	14,000	14,000	59,300
TOTAL FROM OTHER AGENCIES	\$543,752	\$307,000	\$307,000	\$347,000

Revenue Sources		2009-2010 Audited	2010-2011 Adopted	2010-2011 Mid Year Revisions	2011-2012 Proposed
CURRENT SERVICE CHARGES (008)					
3403	Business Registration Fee	975	0	0	0
3406	Trucking Impact Fee	13,487	13,000	13,000	13,000
3407	ATM Commission	758	0	0	0
3408	Weed Assessments	270	4,000	4,000	4,000
3411	Tipping Fees - CDS Refuse	163,444	158,000	158,000	158,000
3404, 3418-3431/3470	Recreation Fees	214,972	217,400	217,400	217,400
3433-3435	Industrial Waste/Strong Motion/Runoff Fees	148,019	145,000	145,000	145,000
3451-3452	Planning - Fees	320,674	225,000	225,000	225,000
3453-3459	Miscellaneous Fees (Public Works)	58,021	45,800	45,800	45,800
3462/74-82	Miscellaneous Fees (Police Department)	201,910	188,400	188,400	188,400
3466	Sewer Connection Fees	35,865	30,000	30,000	30,000
3405, 3432/63-65/67-91,3783	Other	222,082	656,333	656,333	1,125,000
3492	Franchise - Admin Fees (AB939)	118,378	175,000	175,000	175,000
TOTAL CURRENT SERVICE CHARGES		\$1,498,853	\$1,857,933	\$1,857,933	\$2,346,600
OTHER REVENUE (009)					
3701	Franchise - Community Support	50,000	50,000	50,000	50,000
3770	Sale of Real or Personal Property	21,634	0	0	0
3705,3771-3787, 3789	Miscellaneous	526,459	590,128	590,128	767,000
3760, 3791	CIP and Engineering Costs Reimbursed	916,760	15,000	15,000	15,000
3901-3902	Prior Year Adjustments/Stale Checks	(16,894)	636,000	636,000	650,000
TOTAL OTHER REVENUE		\$1,497,959	\$1,291,128	\$1,291,128	\$1,482,000
TOTAL REVENUES		\$39,406,565	\$38,626,963	\$38,939,607	\$41,251,843
CHARGES TO OTHER FUNDS (084)		\$1,567,842	\$1,950,672	\$1,950,672	\$1,866,375
FUNDS TRANSFERRED IN (089)		\$931,545	\$745,536	\$745,536	\$692,155
TOTAL GENERAL FUND		\$41,905,951	\$41,323,171	\$41,635,815	\$43,810,373

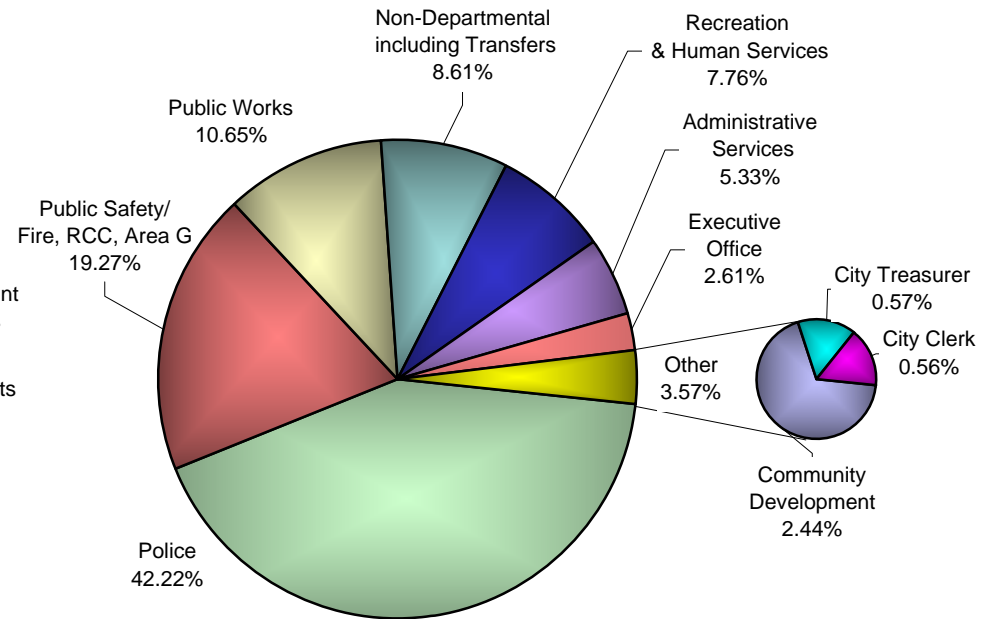
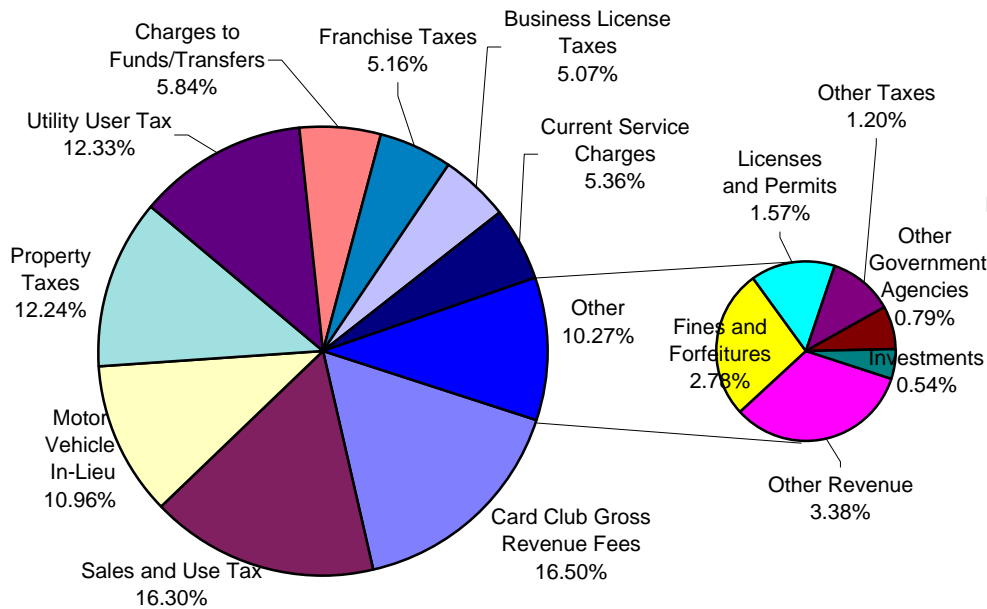
GENERAL FUND REVENUE and EXPENDITURES

WHERE THE MONEY COMES FROM...

Revenue Sources	General Fund	% of Total
Card Club Gross Revenue Fees	\$ 7,230,000	16.50%
Sales and Use Tax	7,142,268	16.30%
Motor Vehicle In-Lieu	4,800,000	10.96%
Property Taxes	5,358,700	12.23%
Utility User Tax	5,400,000	12.33%
Charges to Funds/Transfers	2,558,530	5.84%
Franchise Taxes	2,260,700	5.16%
Business License Taxes	2,220,000	5.07%
Current Service Charges	2,346,600	5.36%
Other Revenue	1,482,000	3.38%
Fines and Forfeitures	1,217,150	2.78%
Licenses and Permits	687,425	1.57%
Other Taxes	525,000	1.20%
Other Government Agencies	347,000	0.79%
Investments	235,000	0.54%
TOTAL REVENUES	\$ 43,810,373	100.00%

WHERE THE MONEY GOES...

Department Expenditures	General Fund	% of Total
Police	\$ 18,384,432	42.22%
Public Safety / Fire, RCC, Area G	8,386,578	19.26%
Public Works	4,638,321	10.65%
Non-Departmental including Transfers	3,744,945	8.60%
Recreation & Human Services	3,378,670	7.76%
Administrative Services	2,320,727	5.33%
Executive Office	1,135,017	2.61%
Community Development	1,061,455	2.44%
City Treasurer	249,588	0.57%
City Clerk	244,993	0.56%
TOTAL EXPENDITURES	\$ 43,544,726	100.00%



**GENERAL FUND EXPENDITURES BY DEPARTMENTS
THREE-YEAR COMPARISON
FISCAL YEARS ENDING 2010 - 2012**

Department	Audited 2009-2010	Fiscal Year 2010 - 2011				Fiscal Year 2011 - 2012			
		Salaries & Benefits	Materials & Operations	Capital & Leases	Total Total 2010-2011	Salaries & Benefits	Materials & Operations	Capital & Leases	2011-2012
City Clerk	\$ 244,691	\$ 164,485	\$ 130,357	\$0	\$ 294,842	\$ 199,276	\$ 45,717	\$0	\$ 244,993
City Treasurer	258,584	194,535	48,316	0	242,851	201,230	48,358	0	249,588
Executive Office	1,153,916	717,103	351,490	0	1,068,593	783,527	351,490	0	1,135,017
Administrative Services	2,076,216	1,554,481	475,971	0	2,030,452	1,763,191	557,536	0	2,320,727
Public Works	4,365,839	3,037,261	1,390,475	0	4,427,736	3,262,846	1,375,475	0	4,638,321
Community Development	1,083,536	648,667	214,584	0	863,251	732,544	266,411	62,500	1,061,455
Recreation & Human Services	3,000,527	2,285,305	792,386	0	3,077,691	2,586,284	792,386	0	3,378,670
Police	17,888,984	15,882,329	1,861,123	0	17,743,452	16,481,509	1,902,923	0	18,384,432
Public Safety / Fire, RCC, Area G	8,284,696	0	8,589,800	0	8,589,800	0	8,386,578	0	8,386,578
Non-Departmental	3,413,860	240,120	463,151	245,000	948,271	496,120	461,895	245,000	1,203,015
*Pending Labor Negotiations	0	(463,727)	0	0	(463,727)	0	0	0	0
Transfers Out	92,205	0	0	2,263,914	2,263,914	0	0	2,541,930	2,541,930
TOTAL GENERAL FUND	\$ 41,863,051	\$ 24,260,559	\$ 14,317,653	\$ 2,508,914	\$ 41,087,126	\$ 26,506,527	\$ 14,188,769	\$ 2,849,430	\$ 43,544,726

* Fiscal Year 2010-2011 salaries & benefits include \$463,727 in additional reductions not yet specifically identified due to ongoing labor negotiations.

SUMMARY OF FUND ACTIVITY FISCAL YEAR 2011-2012

FUND DESCRIPTION	PRELIMINARY REVENUES		TOTAL REVENUES	PRELIMINARY APPROPRIATIONS		TOTAL EXPENDITURES
	REVENUES	TRANSFERS IN		EXPENDITURES	TRANSFERS OUT	
General	\$ 43,118,218	\$ 692,155	\$ 43,810,373	\$ 41,002,796	\$ 2,541,930	\$ 43,544,726
Computer & Technology Maint/Replacement	60,975	-	60,975	60,975	-	60,975
Equipment Revolving	-	139,329	139,329	130,573	8,756	139,329
Combined General Fund			44,010,677			43,745,030
General Liability	1,013,540	-	1,013,540	1,557,644	-	1,557,644
Workers' Compensation	1,198,147	-	1,198,147	1,169,051	-	1,169,051
Health Benefits	6,200,786	-	6,200,786	5,365,000	-	5,365,000
Combined Internal Services Fund			8,412,473			8,091,695
Debt Service - Lease	-	70,804	70,804	70,804	-	70,804
Debt Service - Series A & B	90,000	1,527,795	1,617,795	1,617,795	-	1,617,795
Debt Service - Series C	7,400	287,206	294,606	294,606	-	294,606
Debt Service - S.B.R.P.C.A.	8,500	180,525	189,025	189,025	-	189,025
Debt Service - 91 Gardena Finance Agency	549,000	-	549,000	549,000	-	549,000
Combined Debt Service			2,721,230			2,721,230
Capital Improvements	1,150,000	16,568,000	17,718,000	17,718,000	-	17,718,000
Municipal Bus Lines	16,936,961	2,248,795	19,185,756	19,185,756	-	19,185,756
Sewer Fund	775,000	-	775,000	749,804	1,150,000	1,899,804
Combined Proprietary Funds			19,960,756			21,085,560
Consolidated Street Lighting District	635,750	-	635,750	641,565	70,000	711,565
State Gas Tax	1,671,237	-	1,671,237	-	2,014,155	2,014,155
Asset Forfeiture Fund	178,100	-	178,100	714,600	-	714,600
OTS DUI Enforcement Awareness Program	71,046	-	71,046	71,046	-	71,046
COPS Technology Program	380,000	-	380,000	380,000	-	380,000
Sobriety Check Point	14,536	-	14,536	14,536	-	14,536
Avoid the 100 S.B. Reg DUI Task Force	409,795	-	409,795	409,795	-	409,795
Traffic Safety Fund	420,000	-	420,000	420,000	-	420,000
FAU - TEA 21	1,159,000	-	1,159,000	-	1,159,000	1,159,000
CA Trans Congest AB2928 - SB406	500,000	-	500,000	-	500,000	500,000
Bicycle and Pedestrian	25,000	-	25,000	-	25,000	25,000
Parks & Recreation Urban Park Grant	540,000	-	540,000	-	540,000	540,000
South Coast AQMD	70,500	-	70,500	144,851	-	144,851
Prop C Local Return	732,014	-	732,014	-	1,665,000	1,665,000
Measure R Local Return	2,248,795	-	2,248,795	-	2,248,795	2,248,795
Measure R	8,696,765	-	8,696,765	-	9,015,000	9,015,000

FUND DESCRIPTION	PRELIMINARY REVENUES		TOTAL REVENUES	PRELIMINARY APPROPRIATIONS		TOTAL EXPENDITURES
	REVENUES	TRANSFERS IN		EXPENDITURES	TRANSFERS OUT	
SCAMP	267,889	-	267,889	267,889	-	267,889
SCAMP - Home Delivery	201,398	-	201,398	201,398	-	201,398
Social Center for Mentally Disabled	33,743	-	33,743	33,743	-	33,743
Senior Citizen Day Care - Trust	87,280	-	87,280	87,280	-	87,280
Family Child Care	1,316,903	-	1,316,903	1,316,903	-	1,316,903
Step-Subsidized Transitional Emp. Program	512,857	-	512,857	180,270	-	180,270
WIA Title I Adults/Older Worker	264,207	-	264,207	264,207	-	264,207
WIA Title I/Dislocated Worker	202,563	-	202,563	202,563	-	202,563
WIA Title I Year-Round Youth Program	176,285	-	176,285	176,285	-	176,285
Roadmap to Success OJT	46,623	-	46,623	46,623	-	46,623
Brownfield Petroleum	128,596	-	128,596	128,596	-	128,596
Brownfields Hazardous Material	128,775	-	128,775	128,775	-	128,775
State HOME Owner Occupied Grant	368,680	-	368,680	368,680	-	368,680
CDBG Administration	111,000	-	111,000	111,000	-	111,000
CDBG Handyman Fixup Program	247,000	-	247,000	242,027	4,973	247,000
CDBG Rosecrans Corridor Revitalization	122,000	-	122,000	122,000	-	122,000
CDBG Health & Safety	95,000	-	95,000	95,000	-	95,000
CDBG Youth and Family Services	80,800	-	80,800	80,800	-	80,800
CDBG Senior Citizen Day Care Center	44,200	-	44,200	44,200	-	44,200
CDBG Western Ave & Crenshaw Blvd. Commercial	101,647	-	101,647	101,647	-	101,647
CDBG Block Grant	606,000	-	606,000	-	606,000	606,000
CDBG Rosecrans Corridor ARRA	26,431	-	26,431	26,431	-	26,431
CDBG Multi-Family Code Correction Program	75,000	-	75,000	75,000	-	75,000
COPS Hiring Recovery Program ARRA	556,669	-	556,669	556,669	-	556,669
JAG ARRA	-	-	-	110,999	-	110,999
City Facility Energy Efficiency Upgrade ARRA	166,000	-	166,000	-	166,000	166,000
Combined Special Revenue Funds	23,782,598	-	23,782,598	7,827,892	18,013,923	25,841,815
TOTAL ALL FUNDS	\$ 94,891,125	\$ 21,714,609	\$ 116,605,734	\$ 97,488,721	\$ 21,714,609	\$ 119,203,330

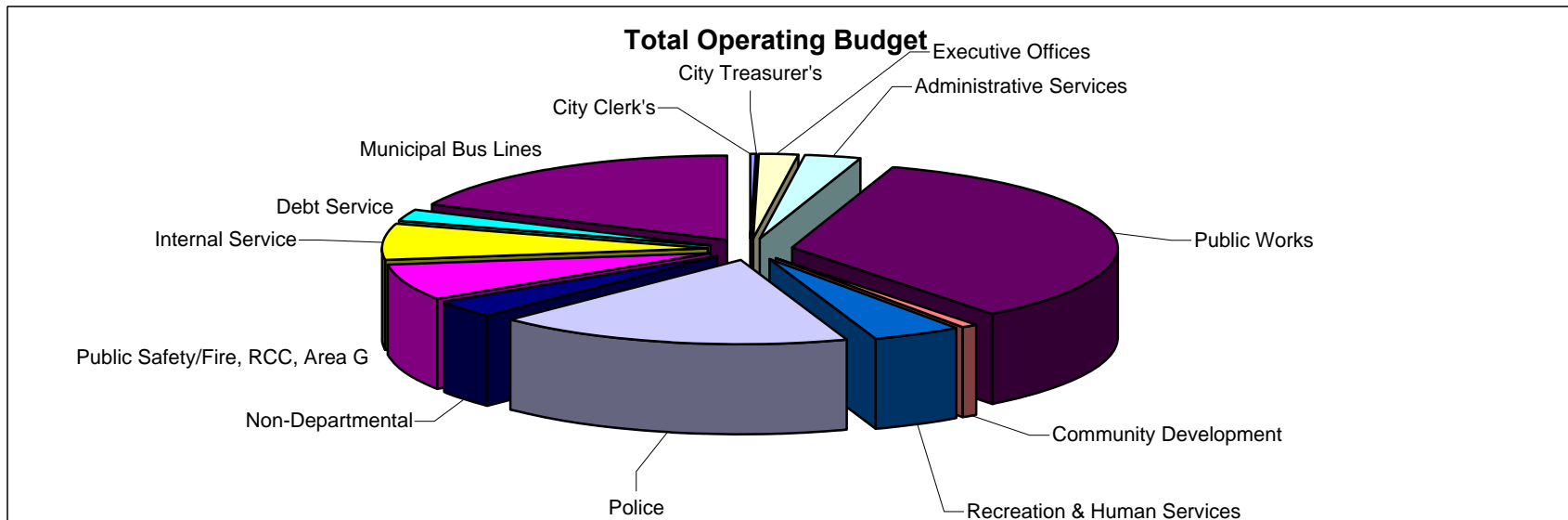
**SUMMARY OF REVENUES AND EXPENDITURES
FISCAL YEAR 2011-2012 PROPOSED BUDGET - ALL FUNDS**

Fund Description	Revenues	Expenditures	Delta
General Fund	\$43,810,373	\$43,544,726	\$265,647
Combined Internal Services	\$8,612,777	\$8,291,999	\$320,778
Combined Debt Service	\$2,721,230	\$2,721,230	\$0
Capital Improvement (CIP)	17,718,000	17,718,000	\$0
Combined Enterprise Funds - Transportation and Sewer	\$19,960,756	\$21,085,560	(\$1,124,804)
Special Revenue Funds	\$23,782,598	\$25,841,815	(\$2,059,217)
Total All Funds <i>- not including beginning fund balance</i>	\$116,605,734	\$119,203,330	(\$2,597,596)

A "*structurally balanced budget*" projects revenues to exceed expenditure appropriations within the term of the budget. The City's fiscal year (term) is from July 1 - June 30 so expenditure appropriations must be made within revenue projections. The variance between revenue and expenditures is referred to as the "delta" (^) and may be positive, reflecting a structurally balanced budget, or negative, indicating a structural imbalance. A structural imbalance is normally the result of the revenue being received in a prior fiscal year. When a positive delta exists at the end of a fiscal year, revenues may be appropriated to expend in the next fiscal year or may be set aside as a reserve to be used for an emergency or one-time opportunities. Fund balance reserves are not intended to offset normal operating cost or to balance an unstructured budget. The General Fund is the only fund that is totally discretionary and therefore must balance a negative delta in any fund; conversely other funds may not be used to balance a negative delta in the General Fund.

SUMMARY OF EXPENDITURES BY OPERATING DEPARTMENT

Department	General Fund	Grant Fund	Enterprise Fund	Internal Service Fund	Debt Service Fund	Total Operating
City Clerk's	244,993	0	0	0	0	244,993
City Treasurer's	249,588	0	0	0	0	249,588
Executive Offices	1,135,017	951,129	0	0	0	2,086,146
Administrative Services	2,320,727	1,201,484	0	0	0	3,522,211
Public Works	4,638,321	34,345,571	1,899,804	0	0	40,883,696
Community Development	1,061,455	0	0	0	0	1,061,455
Recreation & Human Services	3,378,670	2,040,191	0	0	0	5,418,861
Police	18,384,432	2,772,645	0	0	0	21,157,077
Non-Departmental	3,744,945	0	0	0	0	3,744,945
Public Safety/Fire, RCC, Area G	8,386,578	0	0	0	0	8,386,578
Internal Service	0	0	0	8,291,999	0	8,291,999
Debt Service	0	0	0	0	2,721,230	2,721,230
Municipal Bus Lines	0	2,248,795	19,185,756	0	0	21,434,551
	43,544,726	43,559,815	21,085,560	8,291,999	2,721,230	119,203,330



FTE Staffing Levels by Funding Source

Department	Fiscal Year 2009-2010				Fiscal Year 2010-2011				Fiscal Year 2011-2012			
	General Fund	Grant Funds	Enterprise Funds	FY10 Total	General Fund	Grant Funds	Enterprise Fund	FY11 Total	General Fund	Grant Funds	Enterprise Fund	FY12 Total
Executive Office	9.00	2.00	0.00	11.00	8.45	2.55	0.00	11.00	8.82	2.18	0.00	11.00
City Clerk	2.00	0.00	0.00	2.00	2.00	0.00	0.00	2.00	2.00	0.00	0.00	2.00
City Treasurer	3.55	0.00	0.00	3.55	3.45	0.00	0.00	3.45	3.45	0.00	0.00	3.45
Admin. Services	17.60	6.18	0.00	23.78	17.36	14.26	0.00	31.62	18.61	10.51	0.00	29.12
Public Works	36.70	3.00	4.50	44.20	36.70	3.00	4.50	44.20	36.70	3.00	4.50	44.20
Community Dev.	11.50	0.00	0.00	11.50	7.75	0.25	0.00	8.00	9.00	0.00	0.00	9.00
Rec. and H.S.	41.55	25.60	0.00	67.15	40.10	20.70	0.00	60.80	44.10	18.28	0.00	62.38
Police	128.29	2.22	0.00	130.51	128.01	8.50	0.00	136.51	131.26	7.00	0.00	138.26
Municipal Bus Lines	0.00	0.00	160.53	160.53	0.00	0.00	131.58	131.58	0.00	0.00	122.76	122.76
Totals	250.19	39.00	165.03	454.22	243.82	49.26	136.08	429.16	253.94	40.97	127.26	422.17

